Newsletter



Q1 2024

Automotive

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Summary

Overview of M&A Activity

In Q1 2024, medium-sized automotive suppliers continued to face a number of challenges, including a shortage of skilled labour, refinancing costs and price increases. Ongoing margin pressure on OEMs continues to lead to cost-cutting measures in procurement, affecting suppliers throughout the entire supply chain. Simultaneously, the transformation to electromobility remains an ongoing topic in the automotive industry.

The automotive M&A deal count significantly decreased from Q1 2023 to Q1 2024 with 116 and 86 transactions, respectively. The cumulative deal value decreased in Q1 2024 (€6.7bn) compared to Q1 2023 (€14.4bn). M&A activity in Q1 2024 was mainly driven by transactions in the areas of EV, interior & exterior and electrification solutions as well as by non-core divestments of large Tier-1s such as the sale of Webasto's charging solution business and the divestment of voestalpine's metal stamping plant in Nagold, Germany.

Across Europe, an increase in valuation multiples from Q1 2024 compared to Q4 2023 was observed as EV/Sales, EV/EBITDA, and EV/EBIT multiples increased by 2.9%, 5.1% and 5.5% respectively. The North American market demonstrated a strong positive performance, with EV/Sales, EV/EBITDA, and EV/EBIT multiples increasing by 10.4%, 7.7%, and 8.6% in Q1 2024, respectively. In Asia, a similar trend was observed with EV/Sales, EV/EBITDA, and EV/EBIT multiples increasing by 14.8%, 12.8%, and 8.8%, respectively, compared to Q4 2023.

The challenge and main task of the automotive industry continues to be to further mitigate the rise in costs by optimising the entire value chain. Suppliers will have to allocate resources efficiently to compensate rising costs while simultaneously investing in research and development to adapt the product portfolio to the ongoing transition to alternative powertrain technologies. Existing development areas are expected to remain in place and may be addressed through strategic alliances and M&A.



Selected Recent Global Automotive Bond Issuances Q1 2024

Company	Date of Issuance	Amount (in €m)	Coupon (in %)	Yield (Latest)	Price (Latest)	Maturity Date
Schaeffler AG	28.03.2024	850.0	4.50%	4.6%	99.0	28.03.2030
Magna International Inc.	14.03.2024	376.3	5.05%	5.4%	98.5	14.03.2029
Forvia SE	11.03.2024	500.0	5.50%	5.1%	102.3	15.06.2031
Autoliv, Inc.	07.02.2024	500.0	3.63%	3.5%	100.3	07.08.2029

Sources: FACTSET, MergerMarket, AlixPartners, Roland Berger, EbnerStolz

Top M&A Deals Q1 2024

- Nifco Germany GmbH and Nifco **KTW America Cooperation**, subsidiaries of the Japanese Nifco Group, were acquired by the German private equity company AEQUITA. The divested subsidiaries develop and manufacture injection moulded plastic parts for the automotive industry. As part of a strategic reorganisation, the Nifco Group is selling its subsidiaries to focus on its core markets and activities. AEQUITA expands its automotive portfolio through the transaction and aims to support the company's sustainable growth as a new partner
- Webasto's Charging Solutions **Business**, has been acquired by Transom Capital Group, a US-based private equity company which mainly invests in medium-sized companies. Webasto has invested significantly in the electromobility segment in the past to expand its product portfolio. As part of a strategic realignment in 2022, the company decided to focus on its core business areas and to divest its charging division accordingly. Webasto remains a minority shareholder and partner to support the expansion of the business
- voestalpine Automotive Components Nagold GmbH & Co **KG**, a subsidiary of the voestalpine Group, was acquired by Tempel Steel, the electrical steel business of Worthington Steel, a US-based steel manufacturer. In response to changing customer requirements, voestalpine decided to divest its subsidiary that primarily produces stamped and formed parts for the automotive industry. With the new partner, the entire technology portfolio can be covered and further developments can be utilised. The acquisition enables Tempel Steel to diversify its portfolio

Automotive News Q1 2024



Automotive News – March 20, 2024 EV sales slowdown gives hybrids a lift Mercedes, VW, Volvo are taking steps to upgrade their hybrid portfolio.	Reuters – March 14, 2024 EV startup Fisker prepares for possible bankruptcy filing, WSJ reports Electric vehicle startup Fisker has hired restructuring advisers to assist with a possible bankruptcy filing. <u>Read more</u>
Automotive News – March 13, 2024	Reuters – March 07, 2024
Renault expects to close electric van JV	EVs will be cheaper to produce than
with Volvo trucks within weeks	gas-powered vehicles by 2027,
The new company would launch dedicated electric vans	Gartner says
aimed at urban users. Production is set to begin in 2026	BEVswill be, on average, cheaper to produce than a
at a Renault factory.	comparable internal combustion engine by 2027.
<u>Read more</u>	<u>Read more</u>
Financial Times – March 06, 2024 Stellantis joins global carmakers in Brazil push with \$6bn investment Carmaker will focus on electrifying flexible fuel models as rivals pour money into Latin America's largest economy. <u>Read more</u>	Bloomberg – February 21, 2024 Slumping EV prices force carmakers to repay leasing firms Carmakers have begun compensating leasing companies for the sliding value of used electric cars. Read more
Reuters – January 29, 2024	Automotive News – January 22, 2024
France's Renault scraps IPO of	German suppliers eye massive job
EXAMPLE 1	cuts amid EV shift
The overall Renault cancelled its plans to list	German supplier industry is on the brink of
its electric vehicle division Ampere on the	massive job cuts as a weak economy, high
stock exchange due to the poor stock market	inflation and the move to electrification create the
situation.	need for savings.
<u>Read more</u>	<u>Read more</u>

Market performance

Automotive Supplier Composite – Equity Market Performance Metrics By Segment

Company	EV	EV/S	ales	EV/EE	BITDA	EV/E	BIT	Gross I	Margin	EBITDA	Margin	EBIT N	largin	Net Debt/
		2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	EBITDA
Chassis/Underbody														
Aisin	13,474	0.43x	0.41x	4.3x	4.0x	8.9x	7.8x	13.5%	13.7%	10.0%	10.2%	4.8%	5.3%	0.7
American Axle	3,053	0.54x	0.54x	4.7x	4.6x	15.0x	14.8x	10.9%	10.9%	11.6%	11.8%	3.6%		2.9
Dana	4,150	0.42x	0.40x	4.9x	4.5x	9.9x	8.2x	9.5%	10.2%	8.5%	8.9%	4.2%		2.3
Georg Fischer AG	7,577	1.44x	1.38x	11.1x	10.2x	14.6x	13.3x	n/a	n/a	13.0%	13.5%	9.8%	10.4%	2.8
JOST Werke	947	0.78x	0.74x	6.1x	5.7x	7.7x	7.2x	27.2%	27.3%	12.7%	13.0%	10.1%		1.0
Martinrea	1,324	0.37x	0.36x	3.0x	2.8x	6.3x	5.6x	15.9%	16.7%	12.3%	12.6%	5.9%		1.3
NHK Spring	1,948	0.40x	0.39x	4.6x		8.7x	7.4x	n/a	n/a	8.7%	9.9%	4.7%		0.1
NSK Ltd. Mean	3,085	0.61x 0.63x	0.58x 0.60x	5.4x 5.5x	4.7x 5.1x	12.6x 10.5x	9.9x 9.3x	26.3% 17.2%	26.2% 17.5%	11.4% 11.0%	12.3% 11.5%	4.9% 6.0%		1.7 1.6
Controls/Electronics														
Aptiv	24,750	1.25x	1.21x	8.3x	7.3x	10.7x	9.8x	18.5%	20.2%	15.2%	16.5%	11.7%	12.4%	1.3
Autoliv	10,581	1.04x	0.99x	7.3x	6.4x	9.8x	8.4x	19.0%	19.8%	14.2%	15.3%	10.6%	11.7%	1.0
Gentherm	1,719	1.21x	1.11x	9.3x	7.9x	13.7x	11.0x	25.6%	26.6%	13.0%	14.1%	8.8%		0.2
HELLA	9,523	1.12x	1.05x	8.4x	7.5x	16.3x	13.6x	n/a	n/a	13.3%	14.1%	6.9%		0.0
Koito Manufacturing	2,866	0.49x	0.47x	4.5x		7.2x	6.5x	11.2%	11.8%	10.9%	11.1%	6.7%		n/n
Stanley Electric Co., Ltd.	2,040	0.65x	0.62x	3.7x	3.4x	6.6x	6.0x	20.7%	21.3%	17.7%	18.1%	9.9%		n/n
Stoneridge Sumitomo Electric	595	0.65x 0.59x	0.61x 0.57x	10.0x 6.0x	8.4x 5.7x	21.6x 11.1x	15.3x 10.3x	22.3% 17.2%	22.7% 17.2%	6.5% 9.8%	7.3% 10.0%	3.0% 5.3%		n/a 1.4
TOKAI RIKA	16,366 1,035	0.59x 0.27x	0.57x 0.26x	0.0x 2.7x		4.3x	4.0x	17.2%	17.2%	9.8%	10.0%	5.3% 6.2%		n/n
Mean	1,035	0.27x 0.81x	0.20x	6.7x	5.9x	4.5x	9.4x	18.5%	19.1%	12.3%	13.0%	7.7%		0.8
Diversified Suppliers														
CIE Automotive	4,765	1.16x	1.12x	6.4x	6.1x	8.6x	8.1x	n/a	n/a	18.3%	18.5%	13.5%	13.8%	1.3
Continental	17,876	0.42x	0.41x	3.6x		6.6x	5.4x	23.5%	24.9%	11.6%	12.8%	6.4%		0.8
DENSO	55,201	1.21x	1.14x	8.1x		12.3x	11.1x	17.9%	18.4%	14.9%	15.1%	9.8%		n/n
Johnson Controls	51,506	2.02x	1.92x	12.8x	11.9x	16.4x	14.9x	33.5%	33.8%	15.7%	16.2%	12.3%		1.9
Magna International	19,792	0.48x	0.46x	5.3x	4.7x	8.7x	7.4x	13.5%	14.1%	9.2%	9.9%	5.6%	6.3%	1.0
Ningbo Joyson Electronic	5,721	0.74x	0.67x	8.0x	7.0x	16.9x	13.3x	15.5%	15.9%	9.2%	9.7%	4.4%	5.1%	2.2
Toyoda Gosei Co., Ltd.	2,781	0.41x	0.40x	3.8x	3.6x	6.4x	5.8x	13.9%	14.3%	11.0%	11.1%	6.5%		n/n
Visteon	2,899	0.77x	0.70x	6.5x		9.0x	7.6x	13.6%	14.2%	11.8%	12.3%	8.6%		n/n
Valeo Mean	7,664	0.34x 0.84x	0.31x 0.79x	2.7x 6.3x	2.3x 5.8x	8.7x 10.4x	5.9x 8.8x	18.2% 18.7%	19.6% 19.4%	12.4% 12.7%	13.4% 13.2%	3.9% 7.9%		1.3 1.4
Engine/Under-the-Hood														
BorgWarner	9,958	0.74x	0.69x	5.5x	5.2x	7.9x	7.2x	19.0%	19.2%	13.3%	13.3%	9.3%	9.6%	1.0
ElringKlinger	847	0.45x	0.44x	3.9x		8.7x	7.3x	22.0%	22.8%	11.4%	12.1%	5.2%		1.5
EXEDY	771	0.40x	0.39x	3.5x	3.4x	7.2x	6.8x	n/a	n/a	11.6%	11.7%	5.6%		n/n
JTEKT	3,734	0.32x	0.31x	3.8x	3.5x	6.7x	5.8x	19.2%	18.7%	8.2%	8.8%	4.7%	5.3%	0.8
Linamar Corporation	3,689	0.49x	0.47x	3.7x	3.4x	6.0x	5.5x	17.1%	17.4%	13.4%	13.6%	8.2%	8.5%	1.1
Modine	4,637	1.95x	1.84x	14.0x	12.2x	17.3x	14.6x	21.3%	21.4%	13.9%	15.1%	11.3%		0.1
Park-Ohio	890	0.56x	0.54x	6.9x		10.0x	9.1x	16.2%	16.4%	8.0%	8.3%	5.6%		n/a
Vitesco Technologies Mean	2,372	0.27x 0.65x	0.25x 0.62x	2.6x 5.5x	2.1x 5.0x	6.1x 8.7x	4.3x 7.6x	16.9% 18.8%	18.2% 19.2%	10.3% 11.3%	11.8% 11.8%	4.4% 6.8%		n/n 0.9:
Interior/Exteriors														
Autoneum Holding	1,516	0.59x	0.58x	5.6x	5.2x	11.6x	10.1x	56.7%	58.2%	10.6%	11.1%	5.1%	5.7%	1.5
Toyota Boshoku Corp.	2,479	0.20x	0.20x	2.9x		4.4x	4.1x	10.2%	10.4%	7.1%	7.3%	4.6%		n/n
Forvia	11,628	0.42x	0.39x	3.4x		7.5x	6.1x	13.9%	14.5%	12.3%	12.9%	5.5%		1.8
Grammer	591	0.25x	0.24x	3.7x	2.7x	7.9x	4.9x	n/a	n/a	6.8%	9.0%	3.2%		2.3
Plastic Omnium	3,498	0.33x	0.32x	3.9x		8.7x	7.4x	13.7%	13.8%	8.6%	9.0%	3.8%		1.6
Polytec	208	0.31x	0.28x	4.1x		11.1x	7.2x	46.3%	45.8%	7.5%	8.4%	2.8%		2.1
Rieter Holding	804	0.75x	0.62x	9.0x	6.7x	21.2x	11.6x	25.1%	23.5%	8.4%	9.3%	3.6%	5.3%	1.8
Mean		0.41x	0.38x	4.6x	3.9x	10.3x	7.4x	27.6%	27.7%	8.8%	9.6%	4.1%	5.1%	1.8
Engineering														
Bertrandt EDAG	576 533	0.46x 0.60x	0.43x 0.57x	4.6x 5.4x		8.7x 10.4x	8.7x 9.4x	89.1% 87.8%	89.2% 87.1%	9.9% 11.0%	11.0% 11.4%	5.3% 5.8%		1.1: 2.0:
Ricardo	535 424	0.60x 0.77x	0.57x 0.74x	5.4x 7.0x		9.2x	9.4x 8.1x	31.6%	32.1%	11.1%	11.4%	5.8% 8.4%		2.0
Mean	724	0.61x	0.74x	5.7x		9.2×	8.7x	69.5%	69.5%	10.7%	11.3%	6.5%		1.5
Total Mean		0.67x	0.64x	5.8x	5.2x	10.2x	8.6x	23.9%	24.2%	11.3%	11.9%	6.6%	7.3%	1.4

Source: FACTSET as of 2024/10/04; n/m = EV/Sales > 5x, EV/EBITDA > 20x or negative, EV/EBIT > 25x or negative; "-" = not available Note: All financials calendarised to December year end

EV= Enterprise value (i.e., market capitalisation + net debt); Net debt= Interest-bearing liabilities - cash

Market performance

Automotive Supplier Composite – Equity Market Performance Metrics By Region

Company	EV	EV/Sa	ales	EV/EB	ITDA	EV/E	BIT	Gross I	/largin	EBITDA	Margin	EBIT N	largin	Net Debt
		2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	EBITDA
urope														
Aptiv	24,750	1.25x	1.21x	8.3x	7.3x	10.7x	9.8x	18.5%	20.2%	15.2%	16.5%	11.7%	12.4%	1.3
Autoliv	10,581	1.04x	0.99x	7.3x	6.4x	9.8x	8.4x	19.0%	19.8%	14.2%	15.3%	10.6%	11.7%	1.0
Autoneum Holding Bertrandt	1,516 576	0.59x 0.46x	0.58x 0.43x	5.6x	5.2x	11.6x 8.7x	10.1x 8.7x	56.7% 89.1%	58.2% 89.2%	10.6% 9.9%	11.1% 11.0%	5.1% 5.3%	5.7% 6.8%	1.1
CIE Automotive	4,765	1.16x	1.12x	4.6x 6.4x	3.8x 6.1x	8.6x	8.1x	09.1% n/a	09.2% n/a	18.3%	18.5%	13.5%	13.8%	1.
Continental	17,876	0.42x	0.41x	3.6x	3.2x	6.6x	5.4x	23.5%	24.9%	11.6%	12.8%	6.4%	7.5%	0.8
EDAG	533	0.60x	0.57x	5.4x	5.0x	10.4x	9.4x	87.8%	87.1%	11.0%	11.4%	5.8%	6.1%	2.
IringKlinger	847	0.45x	0.44x	3.9x	3.6x	8.7x	7.3x	22.0%	22.8%	11.4%	12.1%	5.2%	6.0%	1.
orvia	11,628	0.42x	0.39x	3.4x	3.1x	7.5x	6.1x	13.9%	14.5%	12.3%	12.9%	5.5%	6.4%	1.
Georg Fischer AG	7,577	1.44x	1.38x	11.1x	10.2x	14.6x	13.3x	n/a	n/a	13.0%	13.5%	9.8%	10.4%	2.8
Grammer	591	0.25x	0.24x	3.7x	2.7x	7.9x	4.9x	n/a	n/a	6.8%	9.0%	3.2%	4.9%	2.3
IELLA	9,523	1.12x	1.05x	8.4x	7.5x	16.3x	13.6x	n/a	n/a	13.3%	14.1%	6.9%	7.7%	0.0
OST Werke	947	0.78x	0.74x	6.1x	5.7x	7.7x	7.2x	27.2%	27.3%	12.7%	13.0%	10.1%	10.3%	1.0
Plastic Omnium	3,498	0.33x	0.32x	3.9x	3.5x	8.7x	7.4x	13.7%	13.8%	8.6%	9.0%	3.8%	4.3%	1.0
Polytec	208	0.31x	0.28x	4.1x	3.4x	11.1x	7.2x	46.3%	45.8%	7.5%	8.4%	2.8%	4.0%	2.
Ricardo Rieter Holding	424 804	0.77x 0.75x	0.74x 0.62x	7.0x 9.0x	6.3x 6.7x	9.2x 21.2x	8.1x 11.6x	31.6% 25.1%	32.1% 23.5%	11.1% 8.4%	11.6% 9.3%	8.4% 3.6%	9.1% 5.3%	1. 1.
aleo	7,664	0.75x 0.34x	0.02x 0.31x	9.0x 2.7x	2.3x	21.2X 8.7X	5.9x	18.2%	19.6%	12.4%	13.4%	3.0%	5.3%	1.0
/itesco Technologies	2,372	0.34x 0.27x	0.31x 0.25x	2.7x 2.6x	2.3x 2.1x	6.1x	4.3x	16.9%	18.2%	10.3%	11.8%	4.4%	5.9%	n/
	2,072													
lean		0.67x	0.64x	5.6x	5.0x	10.2x	8.3x	34.0%	34.5%	11.5%	12.3%	6.6%	7.6%	1.5
lorth America														
merican Axle	3,053	0.54x	0.54x	4.7x	4.6x	15.0x	14.8x	10.9%	10.9%	11.6%	11.8%	3.6%	3.6%	2.9
Sentherm	1,719	1.21x	1.11x	9.3x	7.9x	13.7x	11.0x	25.6%	26.6%	13.0%	14.1%	8.8%	10.1%	0.3
BorgWarner	9,958	0.74x	0.69x	5.5x	5.2x	7.9x	7.2x	19.0%	19.2%	13.3%	13.3%	9.3%	9.6%	1.0
Jana	4,150	0.42x	0.40x	4.9x	4.5x	9.9x	8.2x	9.5%	10.2%	8.5%	8.9%	4.2%	4.9%	2.3
onson Controls	51,506	2.02x	1.92x	12.8x	11.9x	16.4x	14.9x	33.5%	33.8%	15.7%	16.2%	12.3%	12.9%	1.9
inamar Corporation	3,689	0.49x	0.47x	3.7x	3.4x	6.0x	5.5x	17.1%	17.4%	13.4%	13.6%	8.2%	8.5%	1.
lagna International	19,792	0.48x	0.46x	5.3x	4.7x	8.7x	7.4x	13.5%	14.1%	9.2%	9.9%	5.6%	6.3%	1.
Aartinrea Aartin	1,324	0.37x	0.36x	3.0x	2.8x	6.3x	5.6x	15.9%	16.7%	12.3%	12.6%	5.9%	6.4%	1.
	4,637	1.95x	1.84x	14.0x	12.2x	17.3x	14.6x	21.3%	21.4%	13.9%	15.1%	11.3%	12.6%	0.
Park-Ohio	890 595	0.56x 0.65x	0.54x 0.61x	6.9x 10.0x	6.5x 8.4x	10.0x 21.6x	9.1x 15.3x	16.2% 22.3%	16.4% 22.7%	8.0% 6.5%	8.3% 7.3%	5.6% 3.0%	5.9% 4.0%	n n
Stoneridge /isteon	2,899	0.05x	0.01x 0.70x	6.5x	5.7x	21.0x 9.0x	7.6x	13.6%	14.2%	11.8%	12.3%	8.6%	9.2%	n/
lean		0.85x	0.80x	7.2x	6.5x	11.8x	10.1x	18.2%	18.6%	11.4%	11.9%	7.2%	7.8%	1.3
Asia														
isin	13,474	0.43x	0.41x	4.3x	4.0x	8.9x	7.8x	13.5%	13.7%	10.0%	10.2%	4.8%	5.3%	0.
DENSO	55,201	1.21x	1.14x	8.1x	7.5x	12.3x	11.1x	17.9%	18.4%	14.9%	15.1%	9.8%	10.2%	n/
XEDY	771	0.40x	0.39x	3.5x	3.4x	7.2x	6.8x	n/a	n/a	11.6%	11.7%	5.6%	5.8%	n/
TEKT	3,734	0.32x	0.31x	3.8x	3.5x	6.7x	5.8x	19.2%	18.7%	8.2%	8.8%	4.7%	5.3%	0.
Koito Manufacturing	2,866	0.49x	0.47x	4.5x	4.2x	7.2x	6.5x	11.2%	11.8%	10.9%	11.1%	6.7%	7.1%	n/
IHK Spring	1,948	0.40x	0.39x	4.6x	4.0x	8.7x	7.4x	n/a 15.5%	n/a	8.7%	9.9%	4.7%	5.3%	0.
lingbo Joyson Electronic ISK Ltd.	5,721 3,085	0.74x 0.61x	0.67x 0.58x	8.0x 5.4x	7.0x 4.7x	16.9x 12.6x	13.3x 9.9x	15.5% 26.3%	15.9% 26.2%	9.2% 11.4%	9.7% 12.3%	4.4% 4.9%	5.1% 5.9%	2.: 1. ⁻
itanley Electric Co., Ltd.	2,040	0.61x	0.56X 0.62X	5.4x 3.7x	4.7x 3.4x	6.6x	9.9x 6.0x	20.3%	20.2%	17.7%	12.3%	4.9% 9.9%	5.9% 10.4%	n/
Sumitomo Electric Inds	16,366	0.05x	0.02x 0.57x	6.0x	5.7x	11.1x	10.3x	17.2%	17.2%	9.8%	10.0%	5.3%	5.6%	
FOKAI RIKA	1,035	0.33X 0.27X	0.37x 0.26x	2.7x	2.5x	4.3x	4.0x	13.1%	13.0%	10.0%	10.0%	6.2%	6.6%	
oyoda Gosei Co., Ltd.	2,781	0.27x	0.40x	3.8x	3.6x	6.4x	5.8x	13.9%	14.3%	11.0%	11.1%	6.5%	6.8%	
oyota Boshoku Corp.	2,479	0.20x	0.20x	2.9x	2.7x	4.4x	4.1x	10.2%	10.4%	7.1%	7.3%	4.6%	4.8%	
Mean		0.52x	0.49x	4.7x	4.3x	8.7x	7.6x	16.2%	16.5%	10.8%	11.2%	6.0%	6.5%	1.1
Fotal Mean		0.67x	0.64x	5.8x										

Source: FACTSET as of 2024/10/04; n/m = EV/Sales > 5x, EV/EBITDA > 20x or negative, EV/EBIT > 25x or negative; "-" = not available

Note: All financials calendarised to December year end

EV= Enterprise value (i.e., market capitalisation + net debt); Net debt= Interest-bearing liabilities - cash

Market transactions

Global Automotive Supplier Industry – Selected Market Transactions In Q1 2024¹⁾

Date	Date Target		Target Description	Buyer	Seller	_ <u>EV (€m)</u>
28.03.2024	Nifco Germany GmbH (100% Stake); Nifco KTW America Cooperation (100% Stake)	DE; US	Manufacturer of plastics parts for the automotive industry	AEQUITA SE & Co KGaA	Nifco Inc.	n/a
27.03.2024	CBM SpA	IT	Manufacturer of agricultural equipment	One Equity Partners LLC	Consortium of shareholders	n/a
25.03.2024	Indigo Technologies Inc	US	Robotics focused Smart EV OEM	Hon Hai Precision Industry Co Ltd	Consortium of shareholders	n/a
21.03.2024	Interflex Ltd. (100% Stake)	UK	Manufacturer of automotive acoustic, insulation and sealing solutions	Avon Group Holdings Ltd.	Consortium of shareholders	n/a
15.03.2024	MV Agusta Motor SpA (25% Stake)	п	Manufacturer of motorcycles	KTM AG (Pierer Industrie AG)	Sardarov family (Privately owned)	n/a
12.03.2024	Mantaline Corp (100% Stake)	US	Manufacturer of rubber and plastic parts for vehicles and trucks	CW Industrial Partners	Consortium of shareholders	n/a
29.02.2024	Carlstar Group LLC (100% Stake)	US	Producer of vehicle parts including specialty tires, wheels and industrial belts	Titan International Inc	AIP LLC	273.4
13.02.2024	DazeTechnology SRL	п	Developer and producer of EV charging solutions	CDP Venture Capital SGR SpA; Founders Future SAS; EIC accelerator; Prana Ventures; 035 investimenti	Consortium of shareholders	n/a
09.02.2024	Webasto SE (Charging solutions business)	DE	Provider of EV charging products and services	Transom Capital Group LLC	Webasto SE	n/a
08.02.2024	River Mobility Pvt Ltd.	IN	Start-up focused on electric two-wheelers	Al-Futtaim Private Company LLC; Yamaha Motor Co., Ltd.; Maniv Mobility; Toyota Ventures LLC; Lowercarbon Capital LLC	Consortium of shareholders	n/a
07.02.2024	Tecma Srl (100% Stake)	IT	Manufacturer of special axle systems and suspensions	SAF-HOLLAND SE	Consortium of shareholders	n/a
06.02.2024	Rei Lab Srl (100% Stake)	ІТ	Manufacturer of powertrain components	HB4 S.r.I.	Consortium of shareholders	n/a
29.01.2024	Collins Bus Corporation (100% Stake)	US	Manufacturer of buses	Berkshire Hathaway Inc; Forest River Bus LLC	AIP LLC	279.8
25.01.2024	Enika Sp z oo	PL	Manufacturer of electrical and electronic components for trams, electric and hydrogen-powered buses	Medha Servo Drives Pvt Ltd.	Consortium of shareholders	n/a
24.01.2024	Promens Zevenaar (100% Stake); Promens Rongu (100% Stake)	NL; EE	Manufacturers of plastic components for vehicles	SAPA S.p.A	Berry Global Group Inc	n/a
22.01.2024	Roslavl Brake Systems LLC (RAAZ) (100% Stake)	RU	Manufacturer of brake systems for trucks and buses	FSUE NAMI	Consortium of shareholders	n/a
18.01.2024	Voestalpine Automotive Components Nagold GmbH & Co KG (100% Stake)	DE	Manufacturer of metal parts and assemblies for the automotive industry	Tempel Steel Co (Worthington Steel Inc)	Voestalpine AG	n/a
17.01.2024	Faurecia Environmental Solutions LLC (100% Stake); Faurecia Automotive Solutions LLC (100% Stake)	RU; RU	Manufacturer of exhaust systems; Manufacturer of automotive components and accessories	Existing Management; Format Invest	Forvia SE	4.7
16.01.2024	Raeuchle GmbH + Co. KG (100% Stake)	DE	Manufacturer of metal components for the automotive industry	Undisclosed Acquirer	Winning Group a.s.	n/a
16.01.2024	TransGo LLC	US	Manufacturer of automotive transmission parts	CenterGate Capital, L.P.	Consortium of shareholders	n/a
16.01.2024	Cerka Industries (100% Stake)	CA	Manufacturer and supplier of trailer axles and trailer parts	DexKo Global, Inc.	Consortium of shareholders	n/a

Note: 1) This overview only considers completed transactions

Our deal experience

_	<u>.</u>	312 2115	_
MAHLE [®]	nazca	DRIVE SYSTEM DESIGN	The shareholders of Allgaier Werke GmbH
sold its thermostat business to	acquired	sold to	sold a majority stake in
ADMETOS	DOGA		to WEITER
Sell-side Undisclosed	Buy-side Undisclosed	Sell-side Undisclosed	Sell-side Undisclosed
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Chinese state-controlled company	K		HEITKAMP & THUMANN GROUP SOLD
	received investment from	invested in	WESTFALIA Metal Components
to MUTARES	Ontinental	Simoldes	to Vollmann _{Group}
Sell-side Undisclosed	Sell-side Undisclosed	Buy-side Undisclosed	Sell-side Undisclosed
¢	¢	Ģ	<u></u>
-	NE	-	*
MAHLE	ROLEC	finindus	
corporate family rating assigned by	sold to	sold borit	received investment from a consortium led by
Moody's	SDIPTECH	to 文 ⁺ 成乎集团 WEIFU GROUP	WALDEN
Rating advisory Undisclosed	Sell-side Undisclosed	Sell-side €42.7m	Sell-side €315m
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<u>.</u>	=	=	-
	kap	BENTELER▼ sold	faurecia
sold to		Automative	acquired
	to Zhejiong Tieliu Clutch Co., Ltd	to chassix.	Coagent @
Sell-side Undisclosed	Sell-side Undisclosed	Sell-side Undisclosed	Buy-side Undisclosed
<u></u>	<u></u>	<u></u>	<u></u>

International automotive team



Completed deals with Asian buyers or targets *within the last 5 years*

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worldwide

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Clearwater International Office



Our international automotive team



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